

# Wire and Wireless (India) Limited

August 2011

WWIL Confidential





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# India: Television Distribution



Year to 31st (HHs in mn)	2007A	2009E	2011E	2013E	2015E
<b>1 Indian Households</b> CAGR of 2.5% to 2015	222	230	239	250	262
<b>2 Total television Households</b> TV penetration in India CAGR of 6.2% to 2015	117	131	140	148	163
<b>3 Cable &amp; Satellite Households (C&amp;S)</b> C&S penetration in India CAGR of 10.6% to 2015	65	82	105	127	146
<b>4 Analogue Cable Households</b>	61	62	51	38	26
<b>5 Digital Households</b>	4	20	54	89	120
<b>6 Market share in C&amp;S HHs</b>					
Analogue Cable HHs	94%	76%	49%	30%	18%
DTH HHs	4%	14%	30%	40%	46%
Other Digital HHs	2%	10%	21%	30%	36%

- Fragmented market
- Poised for digitization
- Driven by
  - Regulatory - CAS
  - Customer need for better quality
  - Technology
- **Third largest television market in the world**

Source: Company estimates



# Industry Snapshot



- 1900 Multi System Operators (MSOs)
- 7,000 independent Head-ends
- Over 50,000 Local Cable Operators (LCOs)
- 8 - 10 large MSOs control 35 - 40% of market revenue
- Blended monthly national cable ARPU: Rs. 150-170
- Annual cable collections from households : Rs. 160-180 billion
- Annual industry carriage revenues: Rs.20 billion

*Source: Company estimates*



# Competitive Environment



- National MSOs: WWIL, Hathway, Digicable, DEN, In Cable.
- Multiple regional players including: Sumangali, Ortel, Asia net, Manthan, GTPL, Fast way etc.
- Consolidation, acquisition and partnerships picking up pace.
- Rapid shift in consumer preference towards digital services led by DTH.
- MSOs increasing investments to gear up for digital environment.



# Industry: Regulatory Environment



- Regulator TRAI has advocated adoption of digital technology in cable television
- The regulator has recommended mandatory digitalization with Sun Set Clauses – PAN India Digitalization by Mar 2015.
- Increase in Foreign investment.



# WWIL in Brief



- One of India's largest Multi System Operator.
- Over 10 million Direct and Indirect customers.
- Presence in 54 cities.
- 11 Digital Head Ends & 53 Analogue Head Ends.
- 7 Regional offices and over 300 Employees.
- Operations through 4000 LCOs partners.
- WWIL Product range includes Analogue Cable, Digital Cable, Broadband and Local Television Channels.
- All products are marketed under SITI brand.
- Promoters Group : **Essel Group** is among India's most prominent business houses with a diverse portfolio of assets in media, packaging, entertainment, technology-enabled services, infrastructure development and education etc.



# The WWIL Advantage



- One of India's largest MSOs.
- Pan India dominance.
- Presence across Analogue Cable ,Digital Cable & CAS .
- Robust backend in place.
- Legacy advantages – Management bandwidth ,technology, relationships.
- Backed by one of India's most prominent Business house – Essel Group.





# WWIL : Many No.1 position



- India's first and the largest Multi-System Operator (MSO) in the country
- First MSO to bring a Right Issue.
- First Company to carry city specific content on SITI channels.
- One of the largest Cable TV Network : **SITI Network**
- Most popular local cable Channel : **SITI**



# WWIL : National footprint across Country



## Uttar Pradesh

Noida  
Greater Noida  
Kanpur  
Mughal Sarai  
Varanasi  
Allahabad  
Gorakhpur  
Ghazipur  
Azamgarh  
Basti

## Andhra Pradesh

Tenali  
Hyderabad  
Secunderabad  
Guntur  
Tirupati  
Visakhapatnam  
Vijayawada

## Chhattisgarh

Bilaspur  
Korba

## Delhi

## Haryana & Punjab

Faridabad  
Hissar  
Rohtak  
Jind  
Chandigarh  
Ludhiana  
Amritsar  
Jalandhar  
Panipat  
Jharkand  
Dhanbad  
Karnataka  
Bengaluru

## Kerala

Kochi  
Thiruvananthapuram

## Maharashtra

Mumbai  
Kalyan  
Kamptee  
Nasik

## Orissa

Bhubaneswar

## West Bengal

Kolkata  
Bankura

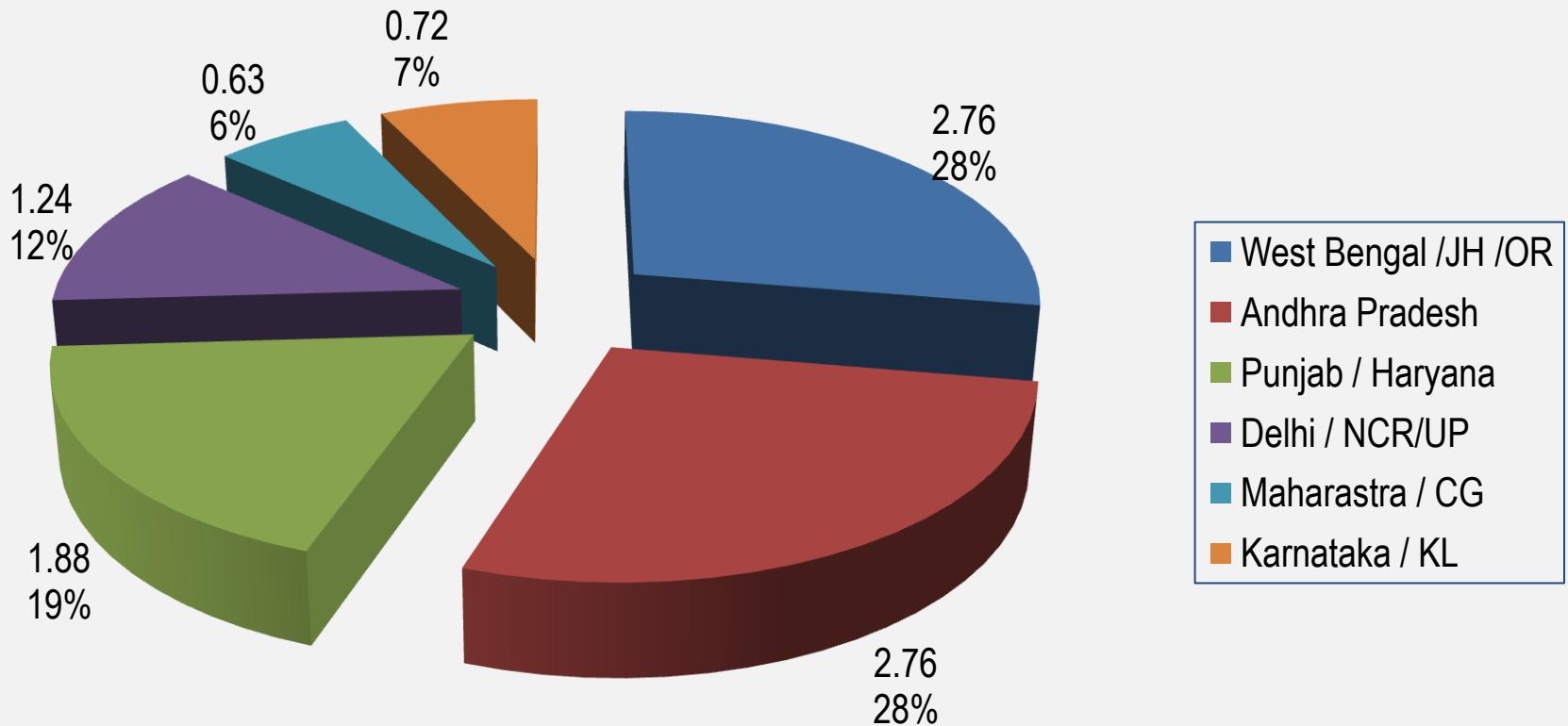
Raniganj  
Durgapur  
Asansol  
Purulia  
Howrah  
Haldia  
24 North Paraganas  
24 South Paraganas  
Murshidabad  
Hoogly  
Midnapore  
Krishnanagar  
Bardhaman  
Koch Bihar



# WWIL: Geographical Spread



Pan India Reach: 10 million households



Data as on 31<sup>st</sup> Aug., 2011



# WWIL: Digital Cities



## SITI Digital Cities

1. Bengaluru
2. Delhi
3. Greater Noida
4. Hyderabad
5. Kolkata
6. Kanpur
7. Ludhiana
8. Mumbai
9. Varanasi
10. Trivandrum
11. Chandigarh
12. Amritsar
13. Jalandhar
14. Noida
15. Asansol



# WWIL: Business Model



## Past

- LCOs take feed from WWIL
- LCOs collect subscription from end user
- LCOs pay fees to WWIL based on negotiated declared subscribers
- Issues
  - Limited direct ownership of customers
  - Under-declaration of subscribers by fragmented LCOs
  - Large payouts to Broadcasters
  - Constricted margins

## Present

- **Analogue:**
  - Continue existing set up. Extract productivities
  - Build relationships for subscriber base growth
- **Digital:**
  - CAS rolled out and 3 digital head ends installed in Mumbai, Delhi, Kolkata
  - Higher transparency in subscriber declaration
  - Digital rollout in non-CAS areas
  - 4 Digital head ends exists at – Bangalore , Greater Noida , Kanpur and Ludhiana
  - 4 New Digital head ends installed at – Hyderabad , Anasol, Varanasi & Trivandrum

## Future

- Aggressive roll out of Digital cable through existing Digital head ends
- Digitalization of analogue customers in phased manner
- Extract productivities from existing analogue operations. Consolidation
- Expand analogue operations selectively
- Focus on providing VAS
- Foray into broadband services
- Enter the IPTV arena



# WWIL : Revenue Stream



## SMS

Subscriber Management System

- Monthly Subscription charges for Cable Services
- Contributes 27% of total revenue

## Carriage

- Placement of channels
- Contributes 65% of total revenue

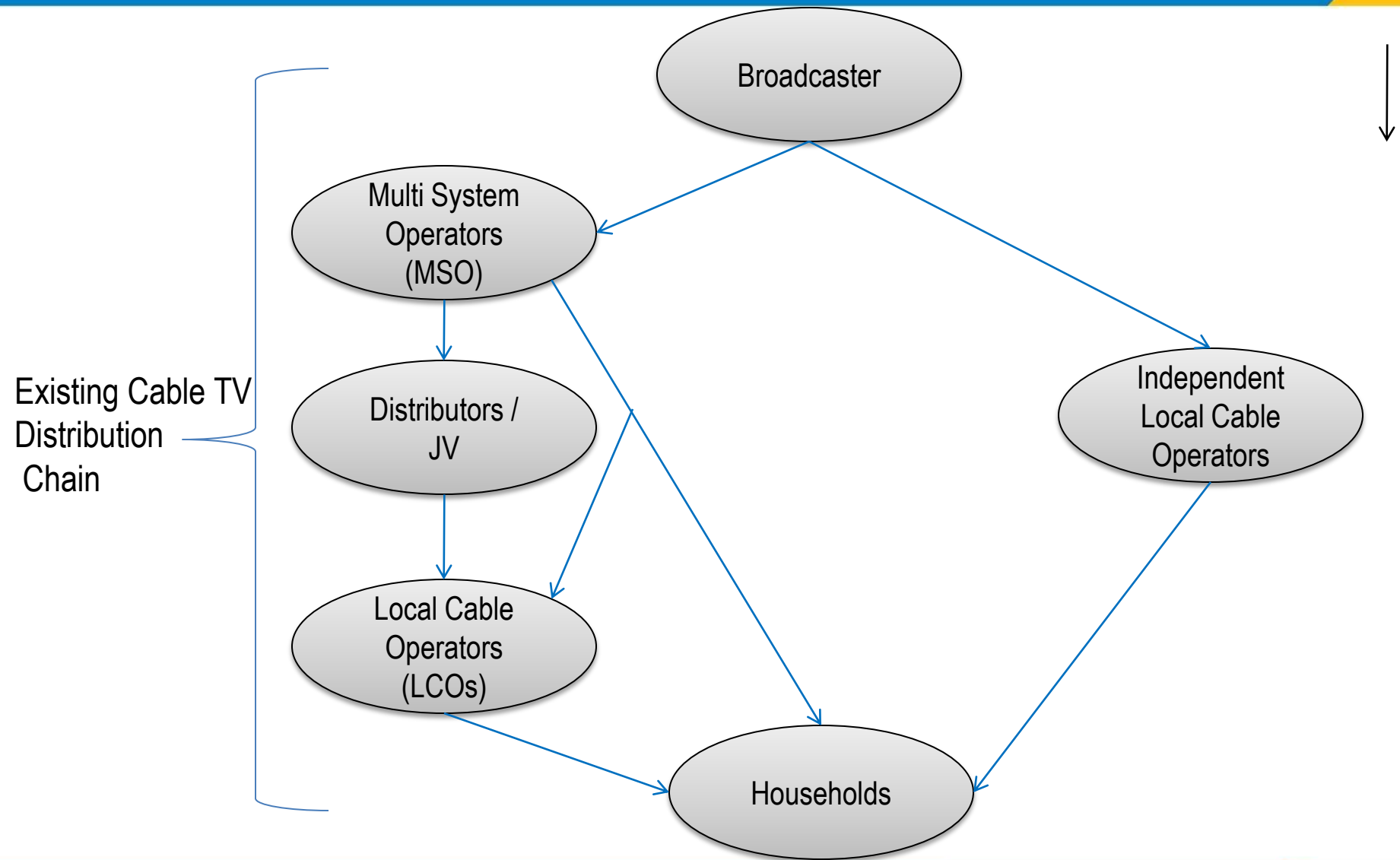
## AMS

Ad Sales Management System

- Ad space sales of Local Cable TV Channels.
- Contributes 8% of total revenue



# WWIL : Cable TV distribution chain





# WWIL : Financial Highlights



Particulars ( Rs. Mn)	FY 2010	FY 2011	% Growth
<b>Total Revenue</b>	2807.23	3167.26	12.8%
Cost of Goods & Services	2520.24	2222.11	-11.8%
Staff Costs	252.72	245.09	-3.0%
Selling & Distribution Expenses	52.91	81.79	54.5%
Other Expenses	612.98	454.68	-25.8%
<b>EBITDA</b>	-631.62	163.59	NA
<b>PAT</b>	-1755.97	-659.13	62.4%

Successful completion of Right issue of Rs. 4475.35 mn in May 2010

*Company audited results, Financial Year ; April -March*





# WWIL : Quarterly Results



Particulars ( Rs. Mn)	Q1FY11	Q1FY12
<b>Total Revenue</b>	699.89	804.51
Cost of Goods & Services	503.87	567.28
Staff Costs	62.58	64.38
Selling & Distribution Expenses	9.08	38.72
Other Expenses	122.44	91.36
<b>EBITDA</b>	1.92	42.77

*Company unaudited results, Financial Year ; April -March*



# WWIL: Way Forward



- Consolidation of market
- Increase in subscriber base through tapping under declaration
- Increase connectivity by adding LCOs
- Strategic acquisition and partnership
- Value added Services
- Geographical dispersion in new areas – UP, Rajasthan, Haryana, East, North East etc
- Continued cost optimization

# Thank You

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